Financial Statements
December 31, 2020 and 2019



PEOPLE | IDEAS | SOLUTIONS

December 31, 2020 and 2019

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Technology Solutions | Human Capital Resources

Independent Auditors' Report

The Board of Trustees Woodmere Art Museum, Inc. Philadelphia, Pennsylvania

We have audited the accompanying financial statements of Woodmere Art Museum, Inc., which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Woodmere Art Museum, Inc. as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Horsham, Pennsylvania

Kreischer Miller

June 8, 2021

Statements of Financial Position December 31, 2020 and 2019

| Current assets: Cash and cash equivalents \$508,512 \$349,285 \$16,352,000 \$349,285 \$16,353,000 \$16,897 \$7,525 \$16,353,000 \$16,897 \$7,525 \$16,353,000 \$16,897 \$7,525 \$16,353,000 \$16,897 \$7,525 \$16,353,000 \$16,897 \$7,525 \$16,353,000 \$16,897 \$7,525 \$16,353,000 \$16,897 \$7,525 \$191,371 \$28,601 \$16,300 | | 2020 | 2019 |
|---|--|---------------|---------------|
| Cash and cash equivalents \$508,512 \$349,285 Contributions receivable 270,934 440,830 Other receivables 16,897 7,525 Other assets 1913,71 28,601 Total current assets 987,714 826,241 Long-term contributions receivable 252,072 - Land, building and equipment, net 4,205,240 4,260,191 Investments 9,122,785 8,327,766 Beneficial interest in perpetual trust 3,217,737 2,938,810 Total assets \$17,785,548 \$16,353,008 LABILITIES AND NET ASSETS Current portion of long-term debt \$30,264 \$30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Without donor restrictions: Without donor restrictions: Value 4,540,694 4,341,803 < | ASSETS | | _ |
| Contributions receivable 270,934 440,830 Other receivables 16,897 7,525 Other assets 191,371 28,601 Total current assets 987,714 826,241 Long-term contributions receivable 252,072 - Land, building and equipment, net 4,205,240 4,260,191 Investments 9,122,785 8,327,766 Beneficial interest in perpetual trust 3,217,737 2,938,810 Total assets \$17,785,548 \$16,353,008 LIABILITIES AND NET ASSETS Current portion of long-term debt \$30,264 \$30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Without donor restrictions: Without donor restrictions: Without donor restrictions: Undesignated 4,540,694 4,341,803 Designated by th | Current assets: | | |
| Other receivables 16,897 7,525 Other assets 191,371 28,601 Total current assets 987,714 826,241 Long-term contributions receivable 252,072 - Land, building and equipment, net 4,205,240 4,260,191 Investments 9,122,785 8,327,766 Beneficial interest in perpetual trust 3,217,737 2,938,810 Total assets 17,785,548 \$16,353,008 LIABILITIES AND NET ASSETS Current liabilities 30,264 \$30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Without donor restrictions: 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 With donor restrictions 17,038,342 <td>Cash and cash equivalents</td> <td>\$ 508,512</td> <td>\$ 349,285</td> | Cash and cash equivalents | \$ 508,512 | \$ 349,285 |
| Other assets 191,371 28,601 Total current assets 987,714 826,241 Long-term contributions receivable 252,072 - Land, building and equipment, net 4,205,240 4,260,191 Investments 9,122,785 8,327,766 Beneficial interest in perpetual trust 3,217,737 2,938,810 Total assets \$17,785,548 \$16,353,008 LIABILITIES AND NET ASSETS Current liabilities: S 204,750 229,950 Accounts portion of long-term debt \$30,264 \$30,264 10,265 Line of credit 204,750 229,950 22,950 22,950 22,950 22,950 22,950 22,965 22,787 22,965 22,787 22,965 22,787 22,965 22,787 22,965 22,787 22,965 22,787 23,265 22,786 22,786 22,787 23,265 22,787 23,265 22,787 23,265 22,787 23,265 22,787 23,265 23,265 23,265 24,240,694 4,341,803 | Contributions receivable | 270,934 | 440,830 |
| Total current assets 987,714 826,241 Long-term contributions receivable 252,072 - Land, building and equipment, net 4,205,240 4,260,191 Investments 9,122,785 8,327,766 Beneficial interest in perpetual trust 3,217,737 2,938,810 Total assets \$ 17,785,548 \$ 16,353,008 LIABILITIES AND NET ASSETS Current portion of long-term debt \$ 30,264 \$ 30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Net assets: Without donor restrictions: Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 With donor restrictions 17,038,342 15,576,133 | Other receivables | 16,897 | 7,525 |
| Long-term contributions receivable 252,072 - Land, building and equipment, net 4,205,240 4,260,191 Investments 9,122,785 8,327,766 Beneficial interest in perpetual trust 3,217,737 2,938,810 Total assets \$ 17,785,548 \$ 16,353,008 LIABILITIES AND NET ASSETS Current liabilities: S Current portion of long-term debt \$ 30,264 \$ 30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Net assets: Without donor restrictions: Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 Total current for the properties of the pro | Other assets | 191,371 | 28,601 |
| Land, building and equipment, net 4,205,240 4,260,191 Investments 9,122,785 8,327,766 Beneficial interest in perpetual trust 3,217,737 2,938,810 Total assets \$17,785,548 \$16,353,008 LIABILITIES AND NET ASSETS S Current liabilities: S 30,264 \$30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Net assets: Without donor restrictions: Vindesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 With donor restrictions 17,038,342 15,576,133 | Total current assets | 987,714 | 826,241 |
| Investments 9,122,785 8,327,766 Beneficial interest in perpetual trust 3,217,737 2,938,810 Total assets \$ 17,785,548 \$ 16,353,008 LIABILITIES AND NET ASSETS Current liabilities: S Current portion of long-term debt \$ 30,264 \$ 30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Net assets: Without donor restrictions: Value of the point of | Long-term contributions receivable | 252,072 | - |
| Beneficial interest in perpetual trust 3,217,737 2,938,810 Total assets \$ 17,785,548 \$ 16,353,008 LIABILITIES AND NET ASSETS Current liabilities: Current portion of long-term debt \$ 30,264 \$ 30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Without donor restrictions: Without donor restrictions: 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 With donor restrictions 8,906,582 7,756,303 17,038,342 15,576,133 | Land, building and equipment, net | 4,205,240 | 4,260,191 |
| Total assets \$ 17,785,548 \$ 16,353,008 LIABILITIES AND NET ASSETS Current liabilities: \$ 30,264 \$ 30,264 Current portion of long-term debt \$ 30,264 \$ 30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Without donor restrictions: Without donor restrictions: Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 3,478,027 With donor restrictions 8,906,582 7,756,303 With donor restrictions 17,038,342 15,576,133 | Investments | 9,122,785 | 8,327,766 |
| LIABILITIES AND NET ASSETS Current liabilities: 30,264 \$ 30,264 Current portion of long-term debt \$ 30,264 \$ 30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Net assets: Without donor restrictions: Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 With donor restrictions 17,038,342 15,576,133 | Beneficial interest in perpetual trust | 3,217,737 | 2,938,810 |
| Current liabilities: \$ 30,264 \$ 30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Net assets: Without donor restrictions: Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 With donor restrictions 8,906,582 7,756,303 | Total assets | \$ 17,785,548 | \$ 16,353,008 |
| Current portion of long-term debt \$ 30,264 \$ 30,264 Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Net assets: Without donor restrictions: Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 With donor restrictions 17,038,342 15,576,133 | | | |
| Line of credit 204,750 229,950 Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Net assets: Without donor restrictions: Vindesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 With donor restrictions 8,906,582 7,756,303 17,038,342 15,576,133 | | | |
| Accounts payable and accrued expenses 53,946 32,265 Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Net assets: Vithout donor restrictions: Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 17,038,342 15,576,133 | 1 | , | |
| Deferred revenue 26,906 22,787 Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 Net assets: 747,206 776,875 Net assets: Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 17,038,342 15,576,133 | | • | • |
| Total current liabilities 315,866 315,266 Long-term debt, net of current portion 431,340 461,609 747,206 776,875 Net assets: Vithout donor restrictions: Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 17,038,342 15,576,133 | 1 7 | · | |
| Long-term debt, net of current portion 431,340 461,609 747,206 776,875 Net assets: Without donor restrictions: Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 17,038,342 15,576,133 | | 26,906 | 22,787 |
| Net assets: Without donor restrictions: Undesignated Designated by the Board With donor restrictions 8,906,582 776,875 776,875 8,906,582 7,756,303 17,038,342 15,576,133 | Total current liabilities | 315,866 | 315,266 |
| Net assets: Without donor restrictions: Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 17,038,342 15,576,133 | Long-term debt, net of current portion | 431,340 | 461,609 |
| Without donor restrictions: 4,540,694 4,341,803 Undesignated 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 17,038,342 15,576,133 | | 747,206 | 776,875 |
| Undesignated 4,540,694 4,341,803 Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 17,038,342 15,576,133 | Net assets: | | |
| Designated by the Board 3,591,066 3,478,027 With donor restrictions 8,906,582 7,756,303 17,038,342 15,576,133 | Without donor restrictions: | | |
| With donor restrictions 8,906,582 7,756,303 17,038,342 15,576,133 | Undesignated | 4,540,694 | 4,341,803 |
| 17,038,342 15,576,133 | Designated by the Board | 3,591,066 | 3,478,027 |
| | With donor restrictions | 8,906,582 | 7,756,303 |
| Total liabilities and net assets \$ 17,785,548 \$ 16,353,008 | | 17,038,342 | 15,576,133 |
| | Total liabilities and net assets | \$ 17,785,548 | \$ 16,353,008 |

Statements of Activities and Changes in Net Assets Years Ended December 31, 2020 and 2019

| | | | 2020 | | |
|--|------|-------------|--------------|----|------------|
| | Witl | hout Donor | With Donor | | |
| | | estrictions | Restrictions | | Total |
| Support and revenue: | | | | | |
| Contributions and grants: | | | | | |
| Individual | \$ | 1,111,411 | \$ 718,048 | \$ | 1,829,459 |
| Foundation | | 818,926 | 233,737 | | 1,052,663 |
| Corporate | | 5,973 | - | | 5,973 |
| Government | | 32,467 | - | | 32,467 |
| In-kind | | 1,504 | - | | 1,504 |
| Education programs | | 119,600 | - | | 119,600 |
| Museum store sales | | 38,596 | - | | 38,596 |
| Programs | | 16,885 | - | | 16,885 |
| Distributions from perpetual trust | | 113,784 | (113,784) | | _ |
| Net assets released from restrictions | | | , | | |
| pursuant to endowment spending policy | | 127,664 | (127,664) | | _ |
| Net assets released from restrictions - other | | 386,561 | (386,561) | | |
| Total support and revenue | - | 2,773,371 | 323,776 | | 3,097,147 |
| Expenses: | | | | | |
| Program services | | 1,793,475 | _ | | 1,793,475 |
| Depreciation | | 226,136 | _ | | 226,136 |
| Management and general | | 153,015 | _ | | 153,015 |
| Development and marketing | | 415,256 | _ | | 415,256 |
| Total expenses | | 2,587,882 | - | | 2,587,882 |
| Increase (decrease) in net assets before | | | | | |
| other income | | 185,489 | 323,776 | | 509,265 |
| other meone | | 100,407 | 323,770 | | 307,203 |
| Other income: | | | | | |
| Net investment return | | 347,296 | 433,792 | | 781,088 |
| Paycheck Protection Program Grant and other income | | 256,971 | - | | 256,971 |
| Change in value of perpetual trust | | _ | 392,711 | | 392,711 |
| Total other income | | 604,267 | 826,503 | | 1,430,770 |
| | | | | | |
| Change in net assetss related to collection items | | | | | |
| not captialized: | | | | | |
| Proceeds from sale of collections | | 2,530 | - | | 2,530 |
| Cost of collection items purchased | | (480,356) | _ | | (480,356) |
| Total change in net assets related to collection items | | | | | |
| not captialized: | | (477,826) | - | | (477,826) |
| Increase in net assets | | 311,930 | 1,150,279 | | 1,462,209 |
| Net assets, beginning of year | | 7,819,830 | 7,756,303 | | 15,576,133 |
| Net assets, end of year | \$ | 8,131,760 | \$ 8,906,582 | \$ | 17,038,342 |
| | Ψ | 0,101,100 | + 0,700,002 | Ψ | |

| | | 2019 | | |
|-------|----------------------|--------------|----|------------|
| TA7;+ | hout Donor | With Donor | | |
| | estrictions | | | Total |
| K | estrictions | Restrictions | | Total |
| | | | | |
| \$ | 1,258,723 | \$ 177,265 | \$ | 1,435,988 |
| | 312,400 | 140,000 | | 452,400 |
| | 22,612 | - | | 22,612 |
| | 36,823 | _ | | 36,823 |
| | 6,157 | _ | | 6,157 |
| | 230,152 | _ | | 230,152 |
| | 161,927 | _ | | 161,927 |
| | 43,326 | _ | | 43,326 |
| | 113,913 | (113,913) | | 10,020 |
| | 113,713 | (113,713) | | - |
| | 183,000 | (183,000) | | - |
| | 420,890 | (420,890) | | - |
| | 2,789,923 | (400,538) | | 2,389,385 |
| | _,, ,,,,_, | (===,===) | | |
| | | | | |
| | 2,042,211 | - | | 2,042,211 |
| | 227,178 | - | | 227,178 |
| | 160,121 | - | | 160,121 |
| | 440,447 | - | | 440,447 |
| | 2,869,957 | - | | 2,869,957 |
| | | | | |
| | (80,034) | (400,538) | | (480,572) |
| | | | | |
| | 483,807 | 629,539 | | 1,113,346 |
| | - 103,007 | 029,009 - | | |
| | _ | 466,739 | | 466,739 |
| | 483,807 | 1,096,278 | | 1,580,085 |
| | 400,007 | 1,070,270 | | 1,500,005 |
| | | | | |
| | | | | |
| | 53,450 | - | | 53,450 |
| | (322,913) | - | | (322,913) |
| | (0.00 1.00) | | | (0.00 |
| | (269,463) | - | | (269,463) |
| | 134,310 | 695,740 | | 830,050 |
| | 7,685,520 | 7,060,563 | | 14,746,083 |
| \$ | 7,819,830 | \$ 7,756,303 | \$ | 15,576,133 |
| Ψ | 1,019,000 | Ψ 1,100,000 | ψ | 10,010,100 |

Statement of Functional Expenses Year Ended December 31, 2020

| | | Progran | n Services | | | |
|---|---|---|--|--|----|--|
| | lection/ urator | Education | Exhibitions | istorical Iansion | I | Total Program |
| Personnel: Salary Employee benefits Payroll taxes | 227,403 19,831 25,427 272,661 | \$ 339,471 26,840 27,095 393,406 | \$ 158,825 17,886 9,918 186,629 | \$ 206,513 13,331 11,349 231,193 | \$ | 932,212 77,889 73,788 1,083,889 |
| Facilities: Maintenance and repairs Telephone Utilities | 3,213 1,705 15,452 20,370 | 3,213 3,487 34,485 41,185 | - 644 18,987 19,631 | 79,090 985 4,832 84,907 | | 85,516 6,821 73,756 166,093 |
| Supplies: Office supplies and expense Printing Postage | 1,088 976 105 2,169 | 1,937 976 - 2,913 | 695 976 - 1,671 | 2,472 976 - 3,448 | | 6,192 3,904 105 10,201 |
| Services and exhibits: Art classes Curatorial Music series Exhibition expense Programs | 1,050 - - - 1,050 | 954 - 21,631 - 46,734 69,319 | - - 206,639 - 206,639 | - - - - - | | 954 1,050 21,631 206,639 46,734 277,008 |
| Organizational: Advertising/public relations Contractual fees Director's expense Insurance Interest Professional fees Legal and accounting Development operating Miscellaneous Museum store sales expenses Subscriptions and dues Software maintenance Staff development Volunteer holiday party Trustee fees | - 5,054 23,578 6,554 - - 709 - 2,525 5,619 65 - - 44,104 | 12,097 41,114 2,527 13,142 - 2,456 23,976 - 2,267 30,412 181 5,619 25 509 - 134,325 | 7,224 - 3,369 5,256 6,554 2,267 - 469 3,717 28,856 | - 842 24,031 - 18,000 - 2,577 - 60 3,490 - - - 48,999 | | 19,321 41,114 11,792 66,006 13,108 20,456 23,976 - 7,820 30,412 3,235 18,445 90 509 - 256,284 |
| Total expenses before depreciation | 340,354 | 641,148 | 443,426 | 368,547 | | 1,793,475 |
| Depreciation | 15,888 | _ | 15,888 | 194,360 | | 226,136 |
| Total expenses | \$ 356,242 | \$ 641,148 | \$ 459,314 | \$ 562,907 | \$ | 2,019,611 |

| 1,00 21,60 206,60 46,73 277,00 - 525 525 19,80 41,11 1,685 3,369 5,054 16,88 | |
|--|-----------------------------|
| and General and Marketing Support Services Support Services \$ 80,746 \$ 272,588 \$ 353,334 \$ 1,285,547,917 \$ 7,917 \$ 32,868 \$ 40,785 \$ 118,647,533 \$ 5,938 \$ 20,102 \$ 26,040 \$ 99,847,533 \$ 94,601 \$ 325,558 \$ 420,159 \$ 1,504,047,647,647,647,647,647,647,647,647,647,6 | and |
| General Marketing Services Services \$ 80,746 \$ 272,588 \$ 353,334 \$ 1,285,54 7,917 32,868 40,785 118,66 5,938 20,102 26,040 99,81 94,601 325,558 420,159 1,504,04 - - - 85,51 2,274 3,032 5,306 12,12 5,570 2,195 7,765 81,55 7,844 5,227 13,071 179,16 3,613 2,871 6,484 12,67 2,356 4,915 7,271 11,17 571 2,803 3,374 3,44 6,540 10,589 17,129 27,33 - - - 206,66 - - - 206,66 - - - 277,00 - - - 277,00 - - - 277,00 - - - | |
| \$ 80,746 \$ 272,588 \$ 353,334 \$ 1,285,54 | |
| 7,917 32,868 40,785 118,60 5,938 20,102 26,040 99,80 94,601 325,558 420,159 1,504,00 - - - 85,50 2,274 3,032 5,306 12,10 5,570 2,195 7,765 81,50 7,844 5,227 13,071 179,10 3,613 2,871 6,484 12,60 2,356 4,915 7,271 11,11 571 2,803 3,374 3,41 6,540 10,589 17,129 27,33 - - - 1,03 - - - 206,66 - - - 277,00 - - - 277,00 - - - 277,00 - - - 277,00 - - - 277,00 - - - 41,11 1,685 3,369 5,054 16,88 | |
| 5,938 20,102 26,040 99,83 94,601 325,558 420,159 1,504,04 - - - 85,55 2,274 3,032 5,306 12,13 5,570 2,195 7,765 81,53 7,844 5,227 13,071 179,10 3,613 2,871 6,484 12,63 2,356 4,915 7,271 11,13 571 2,803 3,374 3,43 6,540 10,589 17,129 27,33 - - - 1,03 - - - 206,66 - - - 277,00 - - - 277,00 - - - 277,00 - - - 41,13 1,685 3,369 5,054 16,88 | ,545 |
| 94,601 325,558 420,159 1,504,04 - - - 85,55 2,274 3,032 5,306 12,12 5,570 2,195 7,765 81,55 7,844 5,227 13,071 179,10 3,613 2,871 6,484 12,66 2,356 4,915 7,271 11,12 571 2,803 3,374 3,42 6,540 10,589 17,129 27,33 - - - 1,03 - - - 206,63 - - - 206,63 - - - 277,00 - - - 277,00 - 525 525 19,84 - - - 41,17 1,685 3,369 5,054 16,85 | ,674 |
| 85,5; 2,274 3,032 5,306 12,1; 5,570 2,195 7,765 81,5; 7,844 5,227 13,071 179,16 3,613 2,871 6,484 12,6; 2,356 4,915 7,271 11,1; 571 2,803 3,374 3,4; 6,540 10,589 17,129 27,3; 9,6; 1,00; 1,00; 21,6; 206,6; 46,7; 277,00; - 525 525 19,8; 41,1; 1,685 3,369 5,054 16,8; | ,829 |
| 2,274 3,032 5,306 12,11 5,570 2,195 7,765 81,52 7,844 5,227 13,071 179,10 3,613 2,871 6,484 12,62 2,356 4,915 7,271 11,12 571 2,803 3,374 3,42 6,540 10,589 17,129 27,32 - - - 1,00 - - - 21,66 - - - 206,66 - - - 277,00 - - - 277,00 - 525 525 19,86 - - 41,17 1,685 3,369 5,054 16,88 | ,048 |
| 2,274 3,032 5,306 12,11 5,570 2,195 7,765 81,52 7,844 5,227 13,071 179,10 3,613 2,871 6,484 12,62 2,356 4,915 7,271 11,12 571 2,803 3,374 3,42 6,540 10,589 17,129 27,32 - - - 1,00 - - - 21,66 - - - 206,66 - - - 277,00 - - - 277,00 - 525 525 19,86 - - 41,17 1,685 3,369 5,054 16,88 | |
| 5,570 2,195 7,765 81,52 7,844 5,227 13,071 179,10 3,613 2,871 6,484 12,62 2,356 4,915 7,271 11,12 571 2,803 3,374 3,42 6,540 10,589 17,129 27,33 - - - 1,00 - - - 21,66 - - - 46,73 - - - 277,00 - 525 525 19,86 - - - 41,13 1,685 3,369 5,054 16,89 | ,516 |
| 7,844 5,227 13,071 179,10 3,613 2,871 6,484 12,6 2,356 4,915 7,271 11,11 571 2,803 3,374 3,4 6,540 10,589 17,129 27,33 - - - 1,03 - - - 21,63 - - - 206,63 - - - 277,00 - - - 277,00 - 525 525 19,84 - - - 41,11 1,685 3,369 5,054 16,85 | ,127 |
| 3,613 2,871 6,484 12,67 2,356 4,915 7,271 11,17 571 2,803 3,374 3,47 6,540 10,589 17,129 27,33 1,00 1,00 21,66 206,66 46,73 277,00 - 525 525 19,86 41,17 1,685 3,369 5,054 16,88 | ,521 |
| 3,613 2,871 6,484 12,67 2,356 4,915 7,271 11,17 571 2,803 3,374 3,47 6,540 10,589 17,129 27,33 1,00 1,00 21,66 206,66 46,73 277,00 - 525 525 19,86 41,17 1,685 3,369 5,054 16,88 | ,164 |
| 2,356 4,915 7,271 11,12 571 2,803 3,374 3,42 6,540 10,589 17,129 27,33 - - - 9,00 - - - 1,00 - - - 21,60 - - - 206,60 - - - 46,73 - - - 277,00 - - - 41,11 1,685 3,369 5,054 16,88 | |
| 2,356 4,915 7,271 11,12 571 2,803 3,374 3,42 6,540 10,589 17,129 27,33 - - - 9,00 - - - 1,00 - - - 21,60 - - - 206,60 - - - 46,73 - - - 277,00 - - - 41,11 1,685 3,369 5,054 16,88 | 676 |
| 571 2,803 3,374 3,4 6,540 10,589 17,129 27,33 - - - 9,0 - - - 1,00 - - - 21,60 - - - 206,60 - - - 46,73 - - - 277,00 - - - 41,11 1,685 3,369 5,054 16,88 | |
| 6,540 10,589 17,129 27,33 99 1,09 21,60 206,60 46,73 277,00 - 525 525 19,86 41,11 1,685 3,369 5,054 16,88 | |
| 99 1,09 21,66 206,66 46,73 277,00 - 525 525 19,84 41,11 1,685 3,369 5,054 16,88 | |
| 1,00 21,60 206,60 46,73 277,00 - 525 525 19,80 41,11 1,685 3,369 5,054 16,88 | ,330 |
| 1,00 21,60 206,60 46,73 277,00 - 525 525 19,80 41,11 1,685 3,369 5,054 16,88 | |
| 21,60 206,60 46,70 277,00 - 525 525 19,80 41,11 1,685 3,369 5,054 16,80 | 954 |
| 206,60 46,70 277,00 - 525 525 19,80 41,11 1,685 3,369 5,054 16,80 | ,050 |
| 206,60 46,70 277,00 - 525 525 19,80 41,11 1,685 3,369 5,054 16,80 | ,631 |
| - - - 46,73 - - - 277,00 - - 525 525 19,88 - - - 41,13 1,685 3,369 5,054 16,88 | |
| 277,00 - 525 525 19,8 41,1 1,685 3,369 5,054 16,8 | ,734 |
| - 525 525 19,8 41,1 1,685 3,369 5,054 16,8 | |
| 41,11 1,685 3,369 5,054 16,84 | , |
| 41,11 1,685 3,369 5,054 16,84 | 846 |
| 1,685 3,369 5,054 16,84 | |
| | |
| 4,899 1,846 6,745 72,75 | ,,0 1 0 2,751 |
| 8,255 - 8,255 21,30 | |
| 3,930 3,439 7,369 27,8 | |
| 16,080 - 16,080 40,00 | |
| - 49,638 49,638 49,6 | |
| 2,534 - 2,534 10,33 | |
| 30,4 | |
| | 5,282 |
| 5,324 12,460 17,784 36,22 | |
| | 174 |
| | 509 |
| | 797 |
| 44,030 73,882 117,912 374,19 | |
| 77,000 70,002 117,712 3/4,1 | ,170 |
| 153,015 415,256 568,271 2,361,74 | ,746 |
| 226,13 | ,136 |
| \$ 153,015 \$ 415,256 \$ 568,271 \$ 2,587,88 | ,882 |

Statement of Functional Expenses Year Ended December 31, 2019

| Personnels | | | Progran | m Services | | |
|--|------------------------------------|---------------------------------------|------------------|-------------|------------|-----------|
| Slary \$ 231,23* \$ 30,468* \$ 15,709* \$ 222,38* \$ 19,709* Employee benefits 32,60 14,154 17,839 13,000 77,153* Payroll taxes 28,009* 343,94* 188,335 255,162 1,072,546* Excilities 4,277 4,277 9.24 1,150* 57,066* Telephone 1,500 2,125 92,04 1,105* 57,074 Utilities 1,606 37,04 22,02 1,004* 1,007* 23,034 Utilities 1,606 3,031 805 80,92 28,049 Utilities 3,581 3,331 805 80,92 8,099 Postage 1,002 1,002 1,002 3,004 3,004 3,004 Postage 1,009 1,002 1,002 3,002 1,002 3,002 3,002 3,002 3,002 3,002 3,002 3,002 3,002 3,002 3,002 3,002 3,002 3,002 3,002 3,002 | | • | Education | Exhibitions | | |
| Employee benefits 32,10 1,144 1,783 13,00 77,134 Payroll taxes 21,703 32,12 10,699 19,780 73,734 Facilities: 328,095 343,944 188,335 25,162 1,072,466 Maintenance and repairs 4,277 4,277 - 144,315 152,869 Telephone 1,570 2,125 923 1,108 5,726 Utilities 1,662 37,246 20,844 5,296 79,748 Utilities 1,662 3,246 20,844 5,296 79,748 Utilities 1,662 3,246 20,844 5,296 79,748 Stringles 2,202 43,648 21,679 150,19 28,049 Printing 1,002 1,022 70,88 3,594 2,048 3,594 3,594 3,594 3,594 3,594 3,594 3,594 3,594 3,594 3,594 3,594 3,594 3,594 3,594 3,594 3,594 3,594 3,594< | | Ф 221 222 | Ф. 204 500 | ф. 150 F0F | Ф 222.202 | Ф 017.000 |
| Payroll taxes 21/03 25/12 10,699 19,780 77,394 Facilities: 285,095 343,954 188,335 25,162 10,72,64 Maintenance and repairs 4,277 4,277 9 144,315 152,869 Telephone 16,362 37,246 20,844 5,296 79,748 Utilities 16,362 37,246 20,844 5,296 79,748 Utilities 3,581 3,331 805 89.2 8,089 Styplies 3,581 3,381 180 181 181 181 1,559 Postage 1,007 181 181 181 1,559 3,551 < | , | | | | | |
| Facilities: Water of the pairs | | | | | | |
| Facilities: 4,277 4,277 - 144,315 152,86 Telephone 1,570 2,125 923 1,108 5,276 Utilities 16,362 37,246 20,844 5,206 79,748 Utilities 16,362 37,246 20,844 5,206 79,748 Supplies 3,581 3,331 805 892 8,060 Printing 1,062 1,062 1,062 768 3,954 Posage 1,007 181 181 181 1,511 Prosage 2,007 4,074 2,048 1,841 1,411 Services and exhibits 3,581 3,581 181 1,811 1,411 Act classes 2 6,645 2 2 4,039 Music series 2 6,645 2 2 4,039 Music series 2 6,645 2 2 14,444 Program 1,14,206 2 1 14,206 | Payroll taxes | - | | | | |
| Maintenance and repairs 4,277 4,277 - 144,315 152,08 Telephone 1,570 2,125 923 1,108 5,726 Utilities 16,362 37,246 20,844 2,106 150,719 238,735 Supplies 22,009 43,648 21,767 150,719 238,345 Supplies and expense 3,581 3,331 805 892 8,609 Printing 1,062 1,062 1,062 768 3,581 Postage 1,007 181 181 181 15,509 Postage 1,007 181 181 181 15,509 Services and exhibities | P. dw | 285,095 | 343,954 | 188,335 | 255,162 | 1,072,546 |
| Telephone 1,570 2,125 923 1,108 5,726 Utilities 16,362 37,346 20,44 5,96 79,748 22,209 43,648 21,767 150,79 28,483 Supplies 3581 3,331 805 892 8,609 Printing 1,062 1 | | 4.077 | 4.077 | | 144.015 | 152.000 |
| Utilities 16,362 37,246 20,444 5,296 79,748 Supplies 3,581 3,331 805 892 8,006 Office supplies and expense 3,581 3,331 805 892 8,006 Printing 1,062 1,062 1,062 768 3,934 Postage 1,007 181 181 181 15,00 Postage 1,007 181 181 181 15,00 Services and exhibits 5,650 4,574 2,00 1,81 14,10 14,10 Corservation and curatorial 40,136 2 2 6,945 2 4,013 6,945 2 2 6,945 4 2 14,944 4 1,013 4,013 4 2 1,014 4 2 1,014 4 2 1,014 4 2 1,014 4 2 1,014 4 2 1,014 4 2 1,014 4 2 1,014 <t< td=""><td></td><td>•</td><td></td><td>-</td><td></td><td></td></t<> | | • | | - | | |
| Supplies: 3,581 3,331 805 892 8,609 Printing 1,062 1,062 1,062 1,062 768 3,954 Postage 1,007 1,81 181 181 1,815 Postage 1,007 1,81 181 1,815 1,515 Services and exhibits: - 1,399 - - 1,039 Conservation and curatorial 40,136 - - - 1,099 Conservation and curatorial 40,136 - - - 1,099 Exhibition expense - 1,399 - - 1,094 Exhibition expense - 6,6945 - - 1,094 Exhibition expense - 1,14,20 - - 1,14,444 Programs 2 0,00 3,928 11,671 - 7,27,20 Exhibition expense 2,00 3,928 1,67,61 - 7,9997 Contractual fees - <td< td=""><td>-</td><td></td><td></td><td></td><td></td><td></td></td<> | - | | | | | |
| Supplies Supplies and expense Supplies Supp | Utilities | | | | | |
| Office supplies and expense 3,581 3,331 805 892 8,609 Printing 1,062 1,062 1,062 7,68 3,954 Postage 1,007 4,574 2,048 1,841 1,811 Services and exhibits: 5,650 4,574 2,048 1,841 14,113 Art classes 2 1,399 - - 1,399 Conservation and curatorial 40,136 - - - 40,136 Music series - 66,945 - - 149,444 - 149,444 Programs - 114,206 - - 149,444 - 149,444 Programs - 114,206 - - 149,444 - 149,444 Programs - 114,206 - - 72,426 - - 72,226 - 72,226 - 72,227 - - 72,297 - - 72,997 - - 15 | | 22,209 | 43,648 | 21,767 | 150,719 | 238,343 |
| Office supplies and expense 3,581 3,331 805 892 8,609 Printing 1,062 1,062 1,062 7,68 3,954 Postage 1,007 4,574 2,048 1,841 1,811 Services and exhibits: 5,650 4,574 2,048 1,841 14,113 Art classes 2 1,399 - - 1,399 Conservation and curatorial 40,136 - - - 40,136 Music series - 66,945 - - 149,444 - 149,444 Programs - 114,206 - - 149,444 - 149,444 Programs - 114,206 - - 149,444 - 149,444 Programs - 114,206 - - 72,426 - - 72,226 - 72,226 - 72,227 - - 72,297 - - 72,997 - - 15 | Supplies: | | | | | |
| Printing Postage 1,062 1,062 1,062 1,062 181 181 181 181 181 1,050 3,954 1,050 1,050 181 181 181 181 181 181 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,954 1,050 3,958 1,050 </td <td></td> <td>3,581</td> <td>3,331</td> <td>805</td> <td>892</td> <td>8,609</td> | | 3,581 | 3,331 | 805 | 892 | 8,609 |
| Services and exhibits: Services and exhibits:< | | 1,062 | 1,062 | 1,062 | 768 | 3,954 |
| Services and exhibits: Image: conservation of conservation and curatorial curatorial curatorial duots are serviced for the conservation and curatorial duots are serviced for the conservation of the conservation | Postage | 1,007 | 181 | 181 | 181 | 1,550 |
| Art classes - 1,399 - - 1,399 Conservation and curatorial 40,136 - - - 40,136 Music series - 66,945 - - 66,945 Exhibition expense - 114,206 - - 114,244 Programs - 114,206 - - 114,206 Programs - 114,206 - - 114,206 Programs - 114,206 - - 114,206 Programs - 114,206 - - 72,114,206 Programicational - 149,444 - 372,130 Programs - 40,136 182,500 149,444 - 372,130 Programs - - 149,444 - 372,130 - Programs - - - - - - - - - - - - - - | | 5,650 | 4,574 | 2,048 | 1,841 | 14,113 |
| Art classes - 1,399 - - 1,399 Conservation and curatorial 40,136 - - - 40,136 Music series - 66,945 - - 66,945 Exhibition expense - 114,206 - - 114,244 Programs - 114,206 - - 114,206 Programs - 114,206 - - 114,206 Programs - 114,206 - - 114,206 Programs - 114,206 - - 72,114,206 Programicational - 149,444 - 372,130 Programs - 40,136 182,500 149,444 - 372,130 Programs - - 149,444 - 372,130 - Programs - - - - - - - - - - - - - - | Services and exhibits: | | | | | |
| Conservation and curatorial Music series 40,136 - - - 40,136 Exhibition expense - 66,945 - 149,444 - 149,444 Programs - 10,136 12,500 149,444 - 114,204 Programs - 12,000 182,550 149,444 - 372,130 Organizational: Advertising/ public relations 2,000 3,928 11,671 - 17,599 Contractual fees - 79,997 - - 79,997 Director's expense 7,246 2,415 4,831 2,415 16,907 Insurance 23,059 12,698 5,278 23,414 64,449 Interest 6,958 - 6,958 2,28 13,916 Professional fees - - - - - - - - - - - - - - - 13,916 - - - <td></td> <td>_</td> <td>1 399</td> <td>_</td> <td>_</td> <td>1 399</td> | | _ | 1 399 | _ | _ | 1 399 |
| Music series - 66,945 - - 66,945 Exhibition expense - - 149,444 - 149,444 Programs - 114,206 - - 114,206 Very commender - 114,206 - - 114,206 Combinational - 40,136 182,550 149,444 - 372,130 Contractual fees - - 79,997 - - 79,997 Contractual fees - 79,997 - - 79,997 Director's expense 7,246 2,415 4,831 2,415 16,907 Insurance 23,059 12,698 5,278 23,414 64,449 Interest 6,958 - 6,958 - 18,096 18,096 Insurance 23,059 12,698 5,278 23,414 64,449 14,492 14,649 14,649 14,649 14,649 14,649 14,649 14,649 14,649 | | 40 136 | 1,377 | _ | _ | |
| Exhibition expense - - 149,444 - 149,444 Programs - 114,206 - - 114,206 40,136 182,550 149,444 - 372,130 Organizational: Advertising/public relations 2,000 3,928 11,671 - 17,599 Contractual fees - 79,997 - - 79,997 Director's expense 7,246 2,415 4,831 2,415 16,907 Insurance 23,059 12,698 5,278 23,414 64,449 Interest 6,958 - 6,958 - 23,916 Professional fees - 6,958 - 23,916 Professional fees - - 6,958 - 13,906 Legal and accounting - - - 1 - - - - - - - - - - - - - - - | | 40,130 | 66 945 | _ | _ | |
| Programs - 114,206 - - 114,206 40,136 182,550 149,444 - 372,130 Organizational: Advertising/public relations 2,000 3,928 11,671 - 17,599 Contractual fees - 79,997 - - 79,997 Director's expense 7,246 2,415 4,831 2,415 16,907 Insurance 23,059 12,698 5,278 23,414 64,449 Interest 6,958 - 6,958 3,414 64,449 Professional fees - - - 18,096 18,096 Legal and accounting - <t< td=""><td></td><td>_</td><td></td><td>149 444</td><td>_</td><td></td></t<> | | _ | | 149 444 | _ | |
| Organizational: Advertising/public relations 2,000 3,928 11,671 - 17,599 Contractual fees - 79,997 - - 79,997 Director's expense 7,246 2,415 4,831 2,415 16,907 Insurance 23,059 12,698 5,278 23,414 64,449 Interest 6,958 - 6,958 - 18,096 18,096 Professional fees - - - - 18,096 18,096 Legal and accounting - | - | _ | | - | _ | |
| Organizational: Advertising/public relations 2,000 3,928 11,671 - 17,599 Contractual fees - 79,997 - - 79,997 Director's expense 7,246 2,415 4,831 2,415 16,907 Insurance 23,059 12,698 5,278 23,414 64,449 Interest 6,958 - 6,958 - 13,916 Professional fees - - - 6,958 - 13,916 Legal and accounting - | 110814110 | 40.136 | | 149 444 | | |
| Advertising/public relations 2,000 3,928 11,671 - 17,599 Contractual fees - 79,997 - - 79,997 Director's expense 7,246 2,415 4,831 2,415 16,907 Insurance 23,059 12,698 5,278 23,414 64,449 Interest 6,958 - 6,958 - 13,916 Professional fees - - - 6,958 - 13,916 Professional fees - - - - 18,096 18,096 Legal and accounting - | One of the state of | | 10 2 ,000 | 113/111 | | 0.2,100 |
| Contractual fees - 79,997 - - 79,997 Director's expense 7,246 2,415 4,831 2,415 16,907 Insurance 23,059 12,698 5,278 23,414 64,449 Interest 6,958 - 6,958 - 13,916 Professional fees - - - 18,096 18,096 Legal and accounting - | | 2 000 | 2.020 | 11 671 | | 17 F00 |
| Director's expense 7,246 2,415 4,831 2,415 16,907 Insurance 23,059 12,698 5,278 23,414 64,449 Interest 6,958 - 6,958 - 13,916 Professional fees - - - 18,096 18,096 Legal and accounting - | | 2,000 | | 11,6/1 | - | |
| Insurance 23,059 12,698 5,278 23,414 64,449 Interest 6,958 - 6,958 - 13,916 Professional fees - - - 18,096 18,096 Legal and accounting - - - - - - Development operating - | | 7 246 | | - 4 021 | - 2.41E | |
| Interest 6,958 - 6,958 - 13,916 Professional fees - - - 18,096 18,096 Legal and accounting - - - - - - Development operating - - - - - - - Miscellaneous 2,785 2,476 - - 5,261 Museum store sales expenses - 103,085 - - 103,085 Subscriptions and dues 1,243 993 993 - 3,229 Software maintenance 3,566 3,888 3,888 3,848 15,190 Office furniture -< | • | | | | • | |
| Professional fees - - - 18,096 18,096 Legal and accounting - - - - - - Development operating - - - - - - Miscellaneous 2,785 2,476 - - 5,261 Museum store sales expenses - 103,085 - - 103,085 Subscriptions and dues 1,243 993 993 - 3,229 Software maintenance 3,566 3,888 3,888 3,848 15,190 Office furniture - </td <td></td> <td></td> <td>12,090</td> <td></td> <td></td> <td></td> | | | 12,090 | | | |
| Legal and accounting - | | 0,936 | - | 0,936 | | |
| Development operating - - - - - - - - - - - - - - - 5,261 Museum store sales expenses - 103,085 - - 103,085 - 103,085 - 103,085 - 103,085 - 103,085 - 103,085 - 103,085 - 103,085 - 103,085 - 3,229 - 3,229 - 3,229 - 3,229 - 3,229 - 3,229 - 3,288 3,888 3,848 15,190 - | | _ | _ | _ | | |
| Miscellaneous 2,785 2,476 - - 5,261 Museum store sales expenses - 103,085 - - 103,085 Subscriptions and dues 1,243 993 993 - 3,229 Software maintenance 3,566 3,888 3,888 3,848 15,190 Office furniture - | | _ | _ | _ | | _ |
| Museum store sales expenses - 103,085 - - 103,085 Subscriptions and dues 1,243 993 993 - 3,229 Software maintenance 3,566 3,888 3,888 3,848 15,190 Office furniture - - - - - - Staff development - 55 - - 55 Trustee fees - 7,295 - - 7,295 Total expenses before depreciation 399,947 791,556 395,213 455,495 2,042,211 Depreciation 15,888 - 15,888 195,402 227,178 | | 2 785 | 2 476 | _ | _ | 5 261 |
| Subscriptions and dues 1,243 993 993 - 3,229 Software maintenance 3,566 3,888 3,888 3,848 15,190 Office furniture - - - - - - - - - - - - - - - - - 55 - - - 55 - - - 55 - - - 7,295 - - - 7,295 - - - 7,295 - - - 7,295 - - - 7,295 - - - 7,295 - - - 7,295 - - - 7,295 - - - 7,295 - - - 7,295 - - - 7,295 - - - 7,295 - - - - - - - - - - - </td <td></td> <td>2,700</td> <td></td> <td>_</td> <td>_</td> <td></td> | | 2,700 | | _ | _ | |
| Software maintenance 3,566 3,888 3,888 3,848 15,190 Office furniture - - - - - - Staff development - 55 - - 55 Trustee fees - 7,295 - - 7,295 Total expenses before depreciation 399,947 791,556 395,213 455,495 2,042,211 Depreciation 15,888 - 15,888 195,402 227,178 | | 1 243 | | 993 | _ | |
| Office furniture - - - - - - - - - 55 - - 55 - - 55 - - - 7,295 - - 7,295 - - 7,295 - - 7,295 - - 7,295 - - 7,295 - - 7,295 - - 7,295 - - - 7,295 - - - 7,295 - - - 7,295 - <td>-</td> <td></td> <td></td> <td></td> <td>3 848</td> <td></td> | - | | | | 3 848 | |
| Staff development - 55 - - 55 Trustee fees - 7,295 - - 7,295 46,857 216,830 33,619 47,773 345,079 Total expenses before depreciation 399,947 791,556 395,213 455,495 2,042,211 Depreciation 15,888 - 15,888 195,402 227,178 | | <i>5,5</i> 00 | - - | - | 5,010 | 10,170 |
| Trustee fees - 7,295 - - 7,295 46,857 216,830 33,619 47,773 345,079 Total expenses before depreciation 399,947 791,556 395,213 455,495 2,042,211 Depreciation 15,888 - 15,888 195,402 227,178 | | _ | 55 | _ | _ | 55 |
| 46,857 216,830 33,619 47,773 345,079 Total expenses before depreciation 399,947 791,556 395,213 455,495 2,042,211 Depreciation 15,888 - 15,888 195,402 227,178 | - | _ | | _ | _ | |
| Total expenses before depreciation 399,947 791,556 395,213 455,495 2,042,211 Depreciation 15,888 - 15,888 195,402 227,178 | Trastee rees | 46.857 | | 33 619 | 47 773 | |
| - | Total expenses before depreciation | · · · · · · · · · · · · · · · · · · · | | | | |
| - | Depreciation | 15,888 | - | 15,888 | 195,402 | 227,178 |
| | - | \$ 415,835 | \$ 791,556 | \$ 411,101 | \$ 650,897 | |

| | Suppor | t Services | | Total |
|----|----------|-------------|------------|--------------|
| Ma | nagement | Development | Total | Program and |
| | and | and | Support | Support |
| (| General | Marketing | Services | Services |
| | | | | |
| \$ | 69,144 | \$ 298,094 | \$ 367,238 | \$ 1,285,237 |
| | 8,426 | 35,964 | 44,390 | 121,543 |
| | 5,928 | 22,352 | 28,280 | 105,674 |
| | 83,498 | 356,410 | 439,908 | 1,512,454 |
| | | | | 4== 0.00 |
| | | - | - | 152,869 |
| | 7,086 | 2,217 | 9,303 | 15,029 |
| | 6,107 | 2,480 | 8,587 | 88,335 |
| | 13,193 | 4,697 | 17,890 | 256,233 |
| | | | | |
| | 4,677 | 3,377 | 8,054 | 16,663 |
| | 1,908 | 3,258 | 5,166 | 9,120 |
| | 90 | 4,864 | 4,954 | 6,504 |
| | 6,675 | 11,499 | 18,174 | 32,287 |
| | 0,070 | 11/1// | 10,171 | 02,201 |
| | | | | 4.000 |
| | - | - | - | 1,399 |
| | - | - | - | 40,136 |
| | - | - | - | 66,945 |
| | - | - | - | 149,444 |
| | - | 19,835 | 19,835 | 134,041 |
| | - | 19,835 | 19,835 | 391,965 |
| | | | | |
| | _ | 3,147 | 3,147 | 20,746 |
| | _ | - | _ | 79,997 |
| | 2,415 | 4,831 | 7,246 | 24,153 |
| | 4,708 | 1,791 | 6,499 | 70,948 |
| | 13,139 | - | 13,139 | 27,055 |
| | - | - | - | 18,096 |
| | 22,055 | - | 22,055 | 22,055 |
| | 2,787 | 24,232 | 27,019 | 27,019 |
| | 4,940 | - | 4,940 | 10,201 |
| | - | - | - | 103,085 |
| | 917 | 278 | 1,195 | 4,424 |
| | 2,061 | 13,156 | 15,217 | 30,407 |
| | 1,600 | - | 1,600 | 1,600 |
| | 6 | 571 | 577 | 632 |
| | 2,127 | | 2,127 | 9,422 |
| | 56,755 | 48,006 | 104,761 | 449,840 |
| | 160,121 | 440,447 | 600,568 | 2,642,779 |
| | - | _ | - | 227,178 |
| \$ | 160,121 | \$ 440,447 | \$ 600,568 | \$ 2,869,957 |

Statements of Cash Flows Years Ended December 31, 2020 and 2019

| | 2020 | 2019 |
|--|---------------------------------------|--------------------------------------|
| Cash flows from operating activities: Increase (decrease) in net assets Adjustments to reconcile increase (decrease) in net assets to net cash provided by (used in) operating activities: | \$ 1,462,209 | \$ 830,050 |
| Depreciation Net realized and unrealized (gain) loss on investments (Increase) in beneficial interest in perpetual trust | 226,136 (695,840) (278,927) | 227,178 (992,810) (352,826) |
| (Increase) decrease in: Contributions receivable Other receivables | (82,176) (9,372) | 149,753 (7,525) |
| Other assets Increase (decrease) in: | (162,770) | 2,381 |
| Accounts payable and accrued expenses Deferred revenue | 21,681 4,119 | (2,744) 22,787 |
| Net cash provided by (used in) operating activities | 485,060 | (123,756) |
| Cash flows from investing activities: Purchase of land, building and equipment Proceeds from sale of investments Purchase of investments | (171,185) 2,631,637 (2,730,816) | (90,281) 3,686,333 (3,368,351) |
| Net cash provided by (used in) investing activities | (270,364) | 227,701 |
| Cash flows from financing activities: Net repayments of line of credit Repayments of long-term debt | (25,200) (30,269) | (25,200) (30,269) |
| Net cash used in financing activities | (55,469) | (55,469) |
| Net increase in cash | 159,227 | 48,476 |
| Cash, beginning of year | 349,285 | 300,809 |
| Cash, end of year | \$ 508,512 | \$ 349,285 |
| Supplemental disclosure of cash flow information: Cash paid during the year for interest | \$ 21,363 | \$ 27,054 |

Notes to Financial Statements December 31, 2020 and 2019

(1) Nature of Organization

Woodmere Art Museum (the Museum) is a not-for-profit institution whose official mission statement is to inspire creativity, learning, and self-expression through experiences with the art and artists of Philadelphia and the region.

In July 2020, the Museum elected to participate as a member of the Philadelphia Collaborative Arts Consortium (PHL CAC). The PHL CAC is a network of mid-sized museums formed with the strategy to raise general operating support from sources that individual members otherwise could not access, to affect a continued pooling of resources, and to share programmatic and operational opportunities among the network.

The Museum acts as Fiscal Sponsor for the PHL CAC until such time the PHL CAC establishes its own tax-exempt status under Internal Revenue Code 501(c)(3). As Fiscal Sponsor of the PHL CAC, the Museum is responsible for the legal compliance of receiving, reporting, and acknowledging charitable donations. For the year ended December 31, 2020, the Museum did not receive any contributions for the PHL CAC.

(2) Summary of Significant Accounting Policies

Basis of Accounting

The Museum's financial statements have been prepared in accordance with Financial Accounting Standards Board (FASB) *Accounting Standards Codification* (ASC) 958, *Not-for-Profit Entities*. The significant accounting and reporting policies used by the Museum are described subsequently to enhance the usefulness and understandability of the financial statements.

Basis of Presentation

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions. The governing board has designated, from net assets without donor restrictions, net assets for an operating reserve and board-designated endowment.

Net Assets With Donor Restrictions – Net assets subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

Notes to Financial Statements December 31, 2020 and 2019

(2) Summary of Significant Accounting Policies, Continued

Basis of Presentation, Continued

The Museum reports contributions restricted by donors as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

Revenue Recognition

Revenues are recognized when control of the promised goods or services is transferred to the customer in an amount that reflects the consideration the Museum expects to be entitled to receive in exchange for those goods and services. The Museum applies the five-step revenue model under FASB ASC 606, *Revenue from Contracts with Customers*, to determine when revenue is earned and recognized.

Exchange Revenues

The Museum recognizes revenue from educational programs, other programs, and store sales when performance obligations are satisfied. The performance obligations are fulfilled, and revenue is recognized, when admission is delivered to the customer or goods are transferred to the customer. Program fees paid in advance are recorded as deferred revenue and recognized when admission is delivered to the customer.

Contributions and Grants

The Museum records cash and unconditional promises to give as revenue in the period received. Unconditional contributions are recorded at the net present value of the amounts expected to be collected. Conditional contributions are recognized as revenue when the conditions on which they depend are substantially met.

The Museum records unconditional contributions as restricted revenue (i.e., net assets with donor restrictions) if they are received with donor stipulations that limit their use either through purpose or time. When the donor restrictions expire, that is, when a purpose restriction is fulfilled or a time restriction ends, restricted net assets are reclassified to net assets without donor restrictions, and reported in the statement of activities as net assets released from restrictions.

Notes to Financial Statements December 31, 2020 and 2019

(2) Summary of Significant Accounting Policies, Continued

Donated Services

Many individuals volunteer their time and perform a variety of tasks that assist the Museum with specific programs and various committee assignments. Donated services are not recognized in the financial statements unless the services create or enhance a non-financial asset or require specialized skills and would typically need to be purchased if not donated. For services that meet this criteria, the Museum records revenue and corresponding expense for these donated services based on market rates for equivalent services. The Museum recorded donated services totaling \$1,504 and \$6,157 for the years ended December 31, 2020 and 2019, respectively.

Land, Building and Equipment

The Museum records land, building and equipment additions over \$2,000 at cost. Donated property and equipment are recorded at their fair value at the date of receipt. Costs for maintenance and repairs are charged to expense. Depreciation of property and equipment is provided on a straight-line basis over each asset's estimated useful life, ranging from 3 to 40 years.

Investments

Investments in mutual funds and Exchange Traded Funds (ETFs) with readily determinable fair values are stated at fair value in the statements of financial position. Certificates of deposit are valued at amortized cost, which approximates fair value. Net investment return/(loss) is reported in the statements of activities and consists of interest and dividend income, realized and unrealized capital gains and losses, less direct internal investment expenses. Specifically identified cost is used to determine the gain or loss for investments sold.

The Board is allowed to appropriate so much of the net appreciation of the endowment funds as is prudent considering the Museum's long and short-term needs, present and anticipated financial requirements, expected total return on its investments, price level trends and general economic conditions.

Collections

The Museum's collections are made up of works of art, artifacts of historical significance, and art objects that are held for educational and curatorial purposes. Each of the items is cataloged, preserved, and cared for, and activities verifying their existence and assessing their condition are performed continuously.

Notes to Financial Statements December 31, 2020 and 2019

(2) Summary of Significant Accounting Policies, Continued

Collections, Continued

In conformity with the practice adopted by many museums and in accordance with the provisions of FASB ASC 958-605, the Museum does not capitalize donated works of art and collections or recognize them as revenues or gains. FASB ASC 958-605 provides that such donations need not be recognized if they are added to collections that are held for public exhibition, education, or protected unencumbered, cared for, and preserved. The Museum has a policy that requires the proceeds from sales of collection items to be used to acquire other items for its collection and/or the direct care and preservation of the Museum's existing collections. Direct care includes investing in the existing collection to enhance the life, usefulness or quality and thereby ensuring the collection will continue to benefit the public. The cost of all objects purchased is reported as a separate program expense. All such items on hand are currently insured for approximately \$18,000,000.

Functional Allocation of Expenses

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. Personnel and certain organizational costs are allocated based on time and effort. Facility costs are allocated based on square footage.

Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Fair Value Measurements

FASB ASC 820, Fair Value Measurements and Disclosures, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosure about fair value measurements. FASB ASC 820 requires that assets and liabilities carried at fair value be classified and disclosed in one of the following three categories:

- Level 1: Quoted market prices in active markets for identical assets or liabilities.
- Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.
- Level 3: Unobservable inputs that are not corroborated by market data.

Notes to Financial Statements December 31, 2020 and 2019

(2) Summary of Significant Accounting Policies, Continued

Fair Value Measurements, Continued

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The methods described may produce fair value calculations that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Museum believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date. There have been no changes in the methodologies used at December 31, 2020 and 2019.

Concentrations of Credit Risk

Financial instruments which potentially subject the Museum to concentrations of credit risk consist principally of cash and investments. The Museum's cash is secured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per institution. From time to time, the Museum maintains cash balances in excess of insured limits. However, management does not believe it is exposed to any significant credit risk on cash.

The Museum invests in various investment securities that are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect account balances and the amounts reported in the statements of financial position. The Board of Trustees has implemented an investment policy intended to mitigate the investment risk. The policy sets forth the range of asset allocation to consist of 57-77% of equity investments, 10-30% of fixed income securities, 0-20% of cash, and 0-18% of alternative investments.

Income Tax Status

The Museum is exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC) as described in Section 509(a)(2) of the IRC and similar state statutes; therefore, no provision for income taxes is included in the accompanying financial statements.

Notes to Financial Statements December 31, 2020 and 2019

(2) Summary of Significant Accounting Policies, Continued

Income Tax Status, Continued

The Museum files Federal Form 990, Return of Organization Exempt from Income Tax, on an annual basis and is no longer subject to U.S. federal or state income tax examinations by tax authorities for years before 2016. Based on the Museum's assessment of many factors, including past experience, the Museum does not currently anticipate significant changes in its tax positions over the next 12 months.

Reclassification

Certain items in the accompanying 2019 financial statements have been reclassified to conform to the current year presentation.

Subsequent Events

The Museum has performed an evaluation of subsequent events through June 8, 2021, which is the date the financial statements were available to be issued.

(3) Liquidity and Availability

For purposes of identifying assets available to meet expenditures over the next 12-month period, the Museum considers anticipated expenditures budgeted to meet the operational and programmatic goals for the forthcoming year.

Financial assets available for general expenditure, that is, without donor restriction or other restrictions limiting their use, within one year of the statement of financial position date comprise the following at December 31:

| | 2020 | 2019 |
|--|-----------------|-----------------|
| Cash and cash equivalents | \$ 508,512 | \$ 349,285 |
| Contributions receivable | 270,934 | 440,830 |
| Other receivables | 16,897 | 7,525 |
| Budgeted distributions from beneficial interest in assets held by others | 115,015 | 115,015 |
| Budgeted endowment spending-rate distributions and appropriations | 384,473 | 368,986 |
| Less those unavailable for general expenditures within one year: | | |
| Due to donor-imposed restrictions: | | |
| Restricted for exhibitions | (47,737) | (27,395) |
| Time restricted | (111,889) | |
| | \$ 1,136,205 | \$ 1,254,246 |

Notes to Financial Statements December 31, 2020 and 2019

(3) Liquidity and Availability, Continued

The Museum receives contributions with donor restrictions to be used in accordance with the associated purpose restrictions. It also receives gifts to establish endowments that will exist in perpetuity; the income generated from such endowments is used to fund programs. In addition to financial assets available to meet general expenditures over the next 12 months, the Museum operates with a balanced budget and anticipates collecting sufficient revenue to cover budgeted expenditures.

As part of the Museum's liquidity management plan, the Museum invests cash in excess of daily requirements in short-term investments, CDs, and money market funds. Occasionally, the Board designates a portion of any operating surplus for capital improvements and other future projects, which was \$2,214,787 and \$2,143,832 at December 31, 2020 and 2019, respectively. This fund can be drawn upon in the event of financial distress or an immediate liquidity need resulting from events outside of the typical life cycle of converting financial assets to cash or settling financial liabilities. In the event of an unanticipated liquidity need, the Museum could also draw upon the \$400,000 available line of credit (as further discussed in Note 7).

(4) Land, Building and Equipment

Land, building and equipment consists of the following as of December 31:

| | 2020 | 2019 |
|---------------------------------|-------------|-------------|
| Land, building and improvements | \$5,310,088 | \$5,290,161 |
| Parking lot /Stormwater | 1,686,577 | 1,686,577 |
| Furniture and fixtures | 72,380 | 72,380 |
| Equipment | 143,823 | 111,198 |
| Vehicle | 18,944 | 18,944 |
| Construction-in-progress | 146,373 | 27,740 |
| | 7,378,185 | 7,207,000 |
| Accumulated depreciation | (3,172,945) | (2,946,809) |
| | \$4,205,240 | \$4,260,191 |

Notes to Financial Statements December 31, 2020 and 2019

(5) Fair Value Measurements

The following is a summary of assets measured at fair value on a recurring basis and the valuation inputs used to value them at December 31:

| | Assets at Fair Value as of December 31, 2020 | | | | | | |
|--|---|---|---------------|-------------|--|--|--|
| | Total | Level 1 | Level 2 | Level 3 | | | |
| Cash, at cost | \$ 522,583 | \$ - | \$ - | \$ - | | | |
| Certificates of deposit | 935,651 | - | 935,651 | - | | | |
| Mutual funds: | | | | | | | |
| Fixed income | 1,759,271 | 1,759,271 | - | - | | | |
| Equity: | | | | | | | |
| Domestic | 3,948,927 | 3,948,927 | - | - | | | |
| International | 1,337,273 | 1,337,273 | - | - | | | |
| Commodities ETFs | 228,482 | 228,482 | - | - | | | |
| Real estate ETFs | 390,598 | 390,598 | - | - | | | |
| Perpetual trust | 3,217,737 | - | - | 3,217,737 | | | |
| Total assets at fair value | \$12,340,522 | \$7,664,551 | \$ 935,651 | \$3,217,737 | | | |
| | Assets a | Fair Value as o | of December 3 | 31, 2019 | | | |
| | Tr . 1 | | | | | | |
| | Total | Level 1 | Level 2 | Level 3 | | | |
| Cash, at cost | \$ 895,088 | Level 1 | Level 2 | Level 3 | | | |
| Cash, at cost Certificates of deposit | | | | | | | |
| · · | \$ 895,088 | | \$ - | | | | |
| Certificates of deposit | \$ 895,088 | | \$ - | | | | |
| Certificates of deposit Mutual funds: | \$ 895,088 926,798 | \$ - | \$ - | | | | |
| Certificates of deposit Mutual funds: Fixed income | \$ 895,088 926,798 | \$ - | \$ - | | | | |
| Certificates of deposit Mutual funds: Fixed income Equity: | \$ 895,088 926,798 1,414,954 | \$ - - 1,414,954 | \$ - | | | | |
| Certificates of deposit Mutual funds: Fixed income Equity: Domestic | \$ 895,088 926,798 1,414,954 3,264,874 | \$ - - 1,414,954 3,264,874 | \$ - | | | | |
| Certificates of deposit Mutual funds: Fixed income Equity: Domestic International | \$ 895,088 926,798 1,414,954 3,264,874 1,309,096 | \$ - - 1,414,954 3,264,874 1,309,096 | \$ - | | | | |
| Certificates of deposit Mutual funds: Fixed income Equity: Domestic International Commodities ETFs | \$ 895,088 926,798 1,414,954 3,264,874 1,309,096 197,201 | \$ - - 1,414,954 3,264,874 1,309,096 197,201 | \$ - | | | | |

The Museum's investments in commodities ETFs and real estate ETFs are valued at the closing price reported on the active market in which the investments are traded.

The Museum's mutual funds are valued at the daily closing price as reported by the fund. Mutual funds held by the Museum are open-ended mutual funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value and to transact at that price. The mutual funds held by the Museum are deemed to be actively traded.

Notes to Financial Statements December 31, 2020 and 2019

(5) Fair Value Measurements, Continued

The Museum invests in certificates of deposit (CDs), which are valued at amortized cost, which approximates fair value, and are classified within Level 2.

The fair value of the beneficial interest in perpetual trust is based on the fair value of the assets held by the trust.

(6) Beneficial Interest in Perpetual Trust

The Museum is the beneficiary under a trust administered by Wells Fargo Bank. The bank is to invest and manage the trust assets in perpetuity. The Museum is the sole beneficiary of the trust, and each year will receive a bank approved percentage (currently 4.0%) of the total trust assets held in perpetuity. The Museum has recorded the interest in the trust at fair value as a net asset with donor restrictions. Fair value is determined based on the underlying assets of the trust. Changes in the fair value of the assets and related investment income are recognized as change in fair value of perpetual trust in the accompanying statements of activities.

(7) Line of Credit

The Museum has a \$400,000 bank line of credit. Interest on outstanding borrowings is payable monthly at an annual rate of 3.25%. Borrowings are collateralized by a deposit account at the bank for \$400,000. The outstanding borrowings under the line of credit were \$204,750 and \$229,950 at December 31, 2020 and 2019, respectively. The line of credit expires on August 31, 2021.

(8) Long-Term Debt

The Museum has a \$730,000 note payable, with a balance of \$461,604 and \$491,873 at December 31, 2020 and 2019, respectively, due in equal monthly principal installments of \$2,522, plus interest with a balloon payment due on March 16, 2023. Interest on the note is at a fixed rate of 2.45%. The note is collateralized by a deposit account at the bank that approximates the outstanding balance. Management expects to apply future funding from the Museum's capital campaign to repay the principal balance.

Notes to Financial Statements December 31, 2020 and 2019

(8) Long-Term Debt, Continued

Aggregate future maturities of long-term debt are as follows:

| Year Ending | |
|--------------|-----------|
| December 31, | Amount |
| 2021 | \$ 30,264 |
| 2022 | 30,264 |
| 2023 | 401,076 |
| | \$461,604 |

(9) Board Designated Assets

Board designated net assets are designated for the following purposes at December 31:

| | 2020 | 2019 |
|---|-------------|-------------|
| Acquisition of art for permanent collection | \$ 223,136 | \$ 282,701 |
| Building improvements and operations | 3,367,930 | 3,195,326 |
| | \$3,591,066 | \$3,478,027 |

Notes to Financial Statements December 31, 2020 and 2019

(10) Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods at December 31:

| | 2020 | 2019 |
|--|-------------|-------------|
| Subject to expenditure for specified purposes: | | |
| Art acquisitions | \$ 16,784 | \$ 6,403 |
| Juried prizes | 19,120 | 12,932 |
| Art scholarships | 6,702 | 5,151 |
| Education | 36,859 | 53,841 |
| Exhibits | 152,084 | 215,215 |
| Strategic Advancement | 601,966 | - |
| Outdoor Experience | 307,462 | 129,760 |
| Film series | 8,081 | 7,305 |
| | 1,149,058 | 430,607 |
| Subject to the passage of time: | | |
| Subsequent year operations | | 200,000 |
| Endowments: | | |
| Subject to Museum's endowment spending policy and appropriation: | | |
| Various department salaries | 3,583,663 | 3,367,892 |
| Scholarships | 75,001 | 70,646 |
| Juried prizes | 60,605 | 60,605 |
| Archives | 259,743 | 237,196 |
| Art conservation | 147,746 | 134,876 |
| Education | 281,129 | 245,671 |
| Other programs | 131,900 | 70,000 |
| | 4,539,787 | 4,186,886 |
| Not subject to spending policy or appropriation: | | |
| Beneficial interest in a perpetual trust | 3,217,737 | 2,938,810 |
| Total net assets with donor restrictions | \$8,906,582 | \$7,756,303 |

Notes to Financial Statements December 31, 2020 and 2019

(11) Endowment

The Museum accounts for its endowment established by donors and its board designated funds in accordance with FASB Staff Position 117-1, Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) and Enhanced Disclosures for All Endowment Funds now incorporated in FASB ASC 958-205. The Commonwealth of Pennsylvania has not yet adopted the provisions of the UPMIFA, but the Museum is required by FASB ASC 958-205 to disclose certain matters associated with its endowment funds. Endowment funds subject to FASB ASC 958-205 include net assets with donor restrictions, with the exception of the beneficial interest in perpetual trust, and the income generated by certain net assets subject to donor restrictions and board designated net assets. Management of the Museum does not consider any other fund to be subject to FASB ASC 958-205.

The Museum used a 5.0% spending rate in 2020 and 2019, to determine the amount of donor-restricted endowment earnings to be allocated to operations, from internally managed endowments. The spending rate, which is subject to review by the Museum's Board of Directors, is applied to a moving average of annual donor-restricted endowment levels over the period of three years. In addition, all distributions from outside trusts are credited to operations. During the year ended December 31, 2020, the Museum suspended certain operating draws in order to preserve the endowment.

The use of income from certain donor restricted endowment funds is subject to donor-imposed restrictions. Dividends, interest, and net realized gains on these assets, net of withdrawn funds for unrestricted purposes, are recorded as increases in net assets without donor restrictions.

The following tables summarize the changes in endowment net assets for the years ended December 31:

| | 2020 | |
|--------------|---|--|
| Board | With Donor | |
| Designated | Restrictions | Totals |
| \$ 3,478,027 | \$ 4,235,924 | \$ 7,713,951 |
| 2,531 | 66,310 | 68,841 |
| 259,664 | 433,016 | 692,680 |
| (6,970) | - | (6,970) |
| | | |
| (56,604) | - | (56,604) |
| | | |
| (85,582) | (129,664) | (215,246) |
| \$ 3,591,066 | \$ 4,605,586 | \$ 8,196,652 |
| | Designated \$ 3,478,027 2,531 259,664 (6,970) (56,604) (85,582) | Board With Donor Designated Restrictions \$ 3,478,027 \$ 4,235,924 2,531 66,310 259,664 433,016 (6,970) - (56,604) - (85,582) (129,664) |

Notes to Financial Statements December 31, 2020 and 2019

(11) Endowment, Continued

| | | 2019 | |
|------------------------------------|--------------|--------------|--------------|
| | Board | With Donor | |
| | Designated | Restrictions | Totals |
| Beginning of year | \$ 3,339,699 | \$ 3,798,432 | \$ 7,138,131 |
| Contributions | 75,384 | 4,825 | 80,209 |
| Investment income, net | 395,217 | 623,967 | 1,019,184 |
| Appropriations for expenditure | (36,444) | - | (36,444) |
| Appropriations for building | | | |
| improvements | (120,094) | - | (120,094) |
| Appropriations for art acquisition | | | |
| and conservation | (175,735) | (191,300) | (367,035) |
| End of year | \$ 3,478,027 | \$ 4,235,924 | \$ 7,713,951 |

(12) Paycheck Protection Program

In 2020, the Museum received a loan in the amount of \$256,870, from a bank pursuant to the Paycheck Protection Program (PPP) Phase 1, administered by the United States Small Business Administration (SBA) and authorized by Keeping American Workers Employed and Paid Act, which is part of the Coronavirus Aid, Relief, and Economic Security Act, enacted on March 27, 2020. The PPP was established to provide economic stimulus and funding to businesses affected by the COVID-19 pandemic.

The Museum has elected to account for the PPP proceeds under International Accounting Standards (IAS) 20, *Accounting for Government Grants and Disclosure of Government Assistance*. In accordance with IAS 20, a forgivable loan from the government is treated as a government grant when there is reasonable assurance that the entity will meet the terms for forgiveness of the loan. The Museum is following the income approach under IAS 20 whereby a government grant is not recognized in profit or loss until there is reasonable assurance that the entity will comply with the conditions attaching to it. Accordingly, the grant was recorded as a liability upon receipt and recognized systematically over the periods in which the Museum recognized as expenses the related costs for which the grant was intended to compensate. The grant, in the amount of \$256,870, has been recorded as other income in the accompanying 2020 statement of activities and is included within net cash provided by operating activities in the accompanying 2020 statement of cash flows.

In February 2021, the Museum received notification from the SBA that the full amount of the loan was forgiven.